# Change management pain points in Finnish organisations

Organisational change is often demanding as it creates pressure and uncertainty. Change initiative success is being appraised on how well business goals are reached. A study by Gofore identifies four pain points hindering change initiatives and practical solutions to help navigate and overcome these challenges.

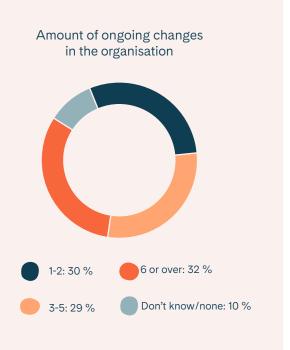
# PAIN POINT 1

# **OVERLAPPING CHANGES**

Multiple, simultaneous changes make it hard to estimate and track the change impact on teams and individuals.

#### **SOLUTION**

Map, track, and manage simultaneous changes in your organisation with a change portfolio tool. It creates an overview of the change impact and an opportunity to monitor and prioritize change steps.



# PAIN POINT 2

# Analyse change impacts of various projects Coordinate and sequence the individual changes Produce and update portfolio-level overview Ensure

the impact aspect in

decision making

### INCONSISTENT CHANGE IMPLEMENTATION

Organisations often lack a systematic approach to implementing changes leading to inconsistent change execution.

#### **SOLUTION**

Developing a structured change maturity model helps drive the change forward and achieve better results.

# **UNCLEAR ROLES AND RESPONSIBILITIES**

Change management is often handled by project managers rather than dedicated change management experts.

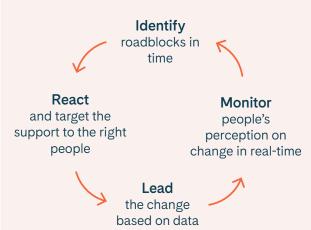
**SOLUTION** 

Defining roles and responsibilities of change management helps the organisation manage the change better. "Change management is too often left to individuals or each unit does it differently and there is no uniform way or goals"





# PAIN POINT 4



# NOT MONITORING THE CHANGE PROGRESS

How do you know if the change is progressing to the right direction? In many transformations change progress is not monitored, leaving change management decisions to guess.

## **SOLUTION**

Through suitable measurement tools you can keep track how people perceive the change, what is unclear to them, and where support is needed the most. This increases the likelihood of a successful change.

# **INSIGHT**

The success of any change depends much on people. Keeping people in the loop, involving them in the decision-making process with open discussions, offering a sense of being heard of, and investing in building capabilities goes a long way.

How will your next change initiative look like?



Read more about Gofore's change management services

Survey study, N = 63. Conducted in October 2024 using an open survey shared through Gofore's networks, targeted to organizations operating in Finland. Respondent profiles: middle and senior management, and experts in change management, strategy and business development, project management, and general business operations; from organisations ranging from under 1,000 to over 10,000 employees.